

## The Millennium Project: an International Network of Nodes

The Millennium Project is a global participatory futures research think tank organized as an independent, interdisciplinary, and transinstitutional information system, providing an international capacity for early warning and analysis of global long-range issues, opportunities, and strategies. The purposes of The Millennium Project are to assist in organizing futures research, to improve thinking about the future, and to make that thinking available through a variety of media for consideration in policymaking, advanced training, public education, and feedback—ideally to accumulate wisdom about potential futures. It is a “strategic global intelligence” that interconnects global and local perspectives through its network of 55 Nodes and over 4,500 participants from around the world.

## The Millennium Project Nodes

The Millennium Project is organized into “Nodes”, groups of individuals and institutions that identify key futurists, politicians, scientists, business planners, and scholars in their regions to participate in The Millennium Project’s research.

The Nodes are located in:

- Argentina
- Australia
- Azerbaijan
- Bolivia
- Brazil
- Bulgaria
- Brussels-Area
- Canada
- Caribbean
- Chile
- China
- Colombia
- Croatia
- Czech Republic
- Dominican Republic
- Egypt
- Finland
- Foresight Europe
- France
- Germany
- Greece
- Gulf Region
- Hungary
- India
- Iran
- Israel
- Italy
- Japan
- Kenya
- Korea
- Kuwait
- Malaysia
- Mexico
- Montenegro
- Pakistan
- Peru
- Poland
- RIBER (LAC region)
- Romania
- Russia
- Serbia
- Silicon Valley, USA
- Slovak Republic
- Slovenia
- South Africa
- Spain
- Tanzania
- Turkey
- Uganda
- United Arab Emirates
- United Kingdom
- Uruguay
- Venezuela
- Cyber Node, Internet
- Global Arts/Media Node

## Current and Previous Sponsors

The Millennium Project is supported by funds from foundations, corporations, UN organizations, and government agencies. Past and present funders include:

- Alan F. Kay & Hazel Henderson Foundation for Social Innovation
- Amana Institute, Brazil
- Applied Materials
- Army Environmental Policy Institute
- Argentina Ministry of Agriculture
- Azerbaijan State Economic University
- Azerbaijan Ministry of Communications
- City of Gimcheon Republic of Korea (via UN Future Forum)
- Dar Almashora for Consulting, Kuwait
- Deloitte & Touche LLP
- Egyptian Academy of Scientific Research & Technology
- The Diwan of His Highness the Amir of Kuwait
- Ford Motor Company
- Foundation for the Future
- FUNGLODE, Dominican Republic
- General Motors
- Government of the Republic of Korea (via UN Future Forum)
- The Hershey Company
- Hughes Space and Communications
- Ministry of Communications, Republic of Azerbaijan
- Ministry of Finance, Republic of Korea
- Ministry of Finance, South Africa
- Monsanto Company
- Motorola Corporation
- Pioneer Hi-Bred International
- Rockefeller Foundation
- Shell International (Royal Dutch Shell)
- UNESCO
- United Nations Development Programme
- United Nations University
- University of Science Malaysia
- U.S. Department of Energy
- U.S. Environmental Protection Agency
- Woodrow Wilson International Center for Scholars
- World Bank (via World Perspectives, Inc.)

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The Millennium Project

GLOBAL FUTURES  
INTELLIGENCE SYSTEM



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# The Millennium Project

## State of the Future

This annual synthesis of global prospects for civilization is updated and improved each year since 1997. It is now also available online, updated in real-time in the Global Futures Intelligence System ([www.themp.org](http://www.themp.org)). The *State of the Future* clearly and concisely covers what the educated person should know in the global age. It is a unique input for policymaking and those interested in global change. Teams of experts around the world collaborate to improve insights and strategies. It contains an executive summary, overviews of 15 Global Challenges, and recent futures research by the Project. All of this is based on The Millennium Project's cumulative research over the past 18 years with some 4,500 participants. The *State of the Future* provides a framework for understanding global change via 15 Global Challenges:

- Sustainable Development & Climate Change
- Water and Sanitation
- Population and Resources
- Democratization
- Global Foresight & Decisionmaking
- Globalization of Information Technology
- Rich-Poor Gap
- Health
- Education & Learning
- Conflict Resolution
- Improving the Status of Women
- Transnational Organized Crime
- Energy
- Science and Technology
- Global Ethics

and also online are special studies such as:

- Global Scenarios
- Government Future Strategy Units
- Futures Research and Decisionmaking
- Future Ethical Issues
- Education and Learning 2030
- Elements of Future Economic System
- Future Issues of S & T
- Environmental Security
- Lone Wolf and SIMAD Trends
- Latin America 2030
- Middle East Peace Scenarios
- World Water Scenarios Research
- Food and Nutrition Issues
- Gender Stereotypes Trends

## Global Futures Intelligence System (GFIS)

Integrates all of The Millennium Project's information, research, groups, and software into an interoperable, searchable, and participatory system for improving global insights and strategies. It is a state of the art collective intelligence system with three major sections: challenges, research, and methods. Each of the 15 Global Challenges has its own menu: situation chart, full report with short overview, aggregated news feeds, scanning with analysis options, Web resources, models, papers, comments, RTDelphi, edit history, and digest (executive dashboard). All of The Millennium Project's 10,000 pages of research can be subject to discussion, updates, and comments. The same is true for Futures Research Methodology with its 39 chapters of over 1,300 pages. GFIS provides decision makers, advisors, educators, and journalists with insights that reflect the consensus and/or range of views on the important issues of our age. The engagement of the user with GFIS information, participants, and software is intended to make us all wiser as we build a better future.

## Futures Research Methodology

The *Futures Research Methodology Version 3.0* is the largest collection of internationally peer-reviewed chapters on futures methods ever assembled, with 39 chapters totaling 1,300 pages. Executive overviews are given of each method's history, description, usage, strengths and weaknesses, usage in combination with other methods, and speculations about future usage.

## State of the Future Index (SOFI)

If the future is better in ten years, what does that mean, specifically? What would you measure? How would you integrate the measurements? The State of the Future Index is a measure of the 10-year outlook for the future based on historical data for the last 20 years, 10-year forecasts, and judgments about best possible and worst possible conditions. It provides a mechanism to identify which variables have greater systemic impacts on the future. SOFIs have been created for several countries, and could be created for specific industries or sectors. The Project also produces the global SOFI since 2000, as an annual report card on the future of the world.

## A truly international perspective, free from single agendas

A Planning Committee of 75 members from 32 countries and the Board of Directors oversees The Millennium Project's direction. Its 55 Nodes are hosted by universities, governments, businesses, and NGOs which are often established as the Project's national host. The Washington D.C. office of The Millennium Project acts as the coordinating facility as a non-profit 501(C)(3) corporation registered in Washington, D.C. Its administrative principals are Jerome C. Glenn (executive director) and Elizabeth Florescu (research director).

## Valued Around the World:

*Invaluable insights into the future.*

**Ban Ki-moon, Secretary-General, U.N.**

*A must for any decisionmaker with a long-term vision.*

**Enrique Peña Nieto, President of México**

*The SOF report continues, year after year, to be the best introduction—by far—to a broad range of major global issues and long-term remedies.*

**Michael Marien, Global Foresight Books**

*Everyone, and I mean EVERYONE, should read this incredible document, period!*

**Technological Forecasting & Social Change**

*Strategic intelligence for business leaders.*

**Michael Stoneking, Partner, Deloitte & Touche, LLP.**

## Who uses the Millennium Project's information and systems?

- Government policy officials
- Business strategic planning
- University professors and students
- NGO executives
- International consultants
- Managers of UN organizations
- Futurists, think tank professionals
- Authors, bloggers, journalists
- Those studying future prospects for the world